



**Brimbank City Council**  
**Gambling Policy & Action Plan 2006 - 2009**

## Acknowledgements

Council would like to acknowledge the significant contribution of Borderlands Cooperative who completed a comprehensive gambling literature review and undertook an extensive consultation process to inform Council's Directions Paper.

Council acknowledges the many residents, venue operators, businesses, Victorian Local Governance Association, community organisations and agencies that provided their time to contribute to the focus groups, questionnaires, and in-depth interviews. Your input has been invaluable in assisting the development of Council's Policy and Action Plan.

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# Introduction

**The Victorian State Government has the primary legislative and regulatory responsibility for gambling. Local governments have had limited legislated controls in regard to the nature and levels of gambling in their municipality.**

The role that Brimbank City Council will play, as outlined in the Local Government Act, will be to continue to represent, lead and advocate the interests of the local community.

Brimbank City Council has undertaken a review of *'Responsible Gaming in Brimbank, A Framework for Policy, Planning and Protocols,'* adopted in 1999. The review process has included consultation, a review of relevant Gambling literature and research and consideration of relevant Council policies and plans.

Council recognises that gambling is a legitimate form of leisure and entertainment. Council also acknowledges that gambling can have adverse consequences and seeks to encourage responsible gambling.

This Brimbank City Council Gambling Policy and Action Plan has been informed by the review process and articulates Council's position and response to all forms of gambling in the municipality.

# Policy Objectives

Brimbank City Council is committed to the development of a strong and healthy community and seeks to encourage responsible gambling. Council's role and Policy objectives are:

## **Advocacy:**

Effectively advocate on behalf of the community on gambling issues.

## **Partnerships:**

Work collaboratively with gambling stakeholders to achieve positive change.

## **Planning:**

Undertake consultation and integrated planning to contribute to effective representation and governance.

## **Community Strengthening:**

Improve the health and wellbeing of the Brimbank Community.

This document outlines Council's Gambling Policy Statement and Gambling Action Plan 2006-2009, which details Council's ongoing responses and direct actions that arise from the Gambling Policy.

# Context

## Legislative and Policy Frameworks

Participation in legal gambling is a recreational activity enjoyed by many citizens in the Brimbank municipality. There are a number of different types of legal gambling activity available in Victoria (refer Appendix 1).

Electronic Gaming Machines (EGMs) were introduced in Victoria in 1992. Brimbank currently has 953 EGMs in various locations throughout the municipality (refer Appendix 2). Over the past decade gambling expenditure has risen significantly (refer Appendix 3) and community attitudes towards gambling have changed.

In 1999, Brimbank City Council developed a *'Responsible Gaming in Brimbank, A Framework for Policy, Planning and Protocols'* to guide Council decision-making on gambling activity in the municipality.

However, since the adoption of the Framework, significant developments in relation to gambling regulation and delivery have taken place. These include:

- The introduction of the *Gambling Regulation Act 2003*;
- Replacement of the VCGA and the OGR with the VCGR; and
- Additional research in relation to responsible gambling strategies, problem gambling vulnerability and EGMs.

The legislative framework will continue to evolve. Anticipated changes include amendments to the Victorian Planning Policy Framework and the Planning and Environment Act, as a consequence of changes to the Gambling Regulation Act (2002). As these developments occur, additional actions may need to be incorporated into the Gambling Action Plan.

# Background

## Review Process

Council commenced a review of the 1999 *'Responsible Gaming in Brimbank, A Framework for Policy, Planning and Protocols'* in mid 2005.

Consultation was undertaken by Borderlands Cooperative, who completed a comprehensive assessment of current research and literature relating to gambling, a review of local demographic information, and a detailed community consultation of in-depth interviews, focus groups, questionnaires, and an online forum on Council's website.

Feedback from the community on gambling related issues, and how these might be addressed, provided a valuable source of information. The information from all forms of consultation was analysed alongside the substance of the literature review.

Subsequently, policy position statements were then prepared and released for public comment in a *Gaming Policy Review Directions Paper* between September and December 2005. This paper also outlined the key findings of the literature review and consultation undertaken by Borderlands. Four submissions were received in response to the Directions Paper. In formulating the final policy statement, consideration has also been given to the policy and practices of other local governments.

The Brimbank City Council Gambling Policy and Action Plan 2006-2009 seeks to ensure that Council's policy commitments are implemented through clear, achievable actions. The Gambling Policy and Action Plan highlight the leadership role that Council will undertake through advocacy, partnership development, planning and community strengthening.

# Policy Statement

Brimbank City Council is committed to the development of a strong and healthy community and seeks to encourage responsible gambling therefore:

1. Council supports the capping of the number of EGMs in the municipality at 953.
2. Council supports measures that will contribute to a net decrease in EGM gambling losses within Brimbank, including EGM losses per machine, until the level of gambling losses is equal to or below the Melbourne metropolitan average.
3. Council supports a net decrease in EGMs within Brimbank, until the density of EGMs is equal to or below the Melbourne metropolitan average.
4. Council will not support new venues or the transfer of EGMs between venues where the potential for a negative social impact is identified.
5. Council will oppose new applications for EGMs on land in close proximity to shopping centres, community sporting facilities and children and youth facilities.
6. Council prohibits future installation of EGMs on any additional Council owned or controlled property, as Council opposes any further commercialisation of Council's reserves and sporting venues through establishment of new gambling venues.
7. Council does not support the introduction or change to any gambling activity where applicants fail to demonstrate a net social and economic benefit for the community.
8. Council will advocate to the State Government that Community Support Funds are returned in direct proportion to the municipalities from which they are obtained.
9. Council will actively work with a range of community stakeholders, including gambling industry, community groups and other local governments on key gambling related matters, including the establishment of a local community fund.
10. Council will monitor emerging gambling trends and community expectations regarding the impact of gambling on the Brimbank community to ensure informed and responsive Council planning, activities and decisions.
11. Council will support local organisations and groups to undertake responsible gambling initiatives and education activities.
12. Council will promote a range of social, cultural and recreational opportunities in Brimbank to encourage balanced community lifestyle choices.
13. Council supports measures that are identified from research and community consultation that are likely to be effective in reducing problem gambling.

# Key Actions

To support Council's policy statement, Council adopts the following Key Actions:

## **Advocacy: Effectively advocate on behalf of the community on gambling issues**

- Advocate to the State Government that DVC Grant Funds are distributed in direct proportion to the municipalities from which they are obtained.
- Make applications to DVC Grant Funds for substantial funding for development and expansion of social, cultural and recreational infrastructure.
- In partnership with relevant key stakeholders, advocate for increased funding from grants for gambling support services to the Brimbank community.
- Advocate for changes to gambling regulation in line with Council's policy commitments and community expectations.
- Actively participate in State Government and other relevant gambling related public processes, reviews and forums, as an advocate for the Brimbank community.
- Advocate for changes to Community Benefit Reports that will provide more extensive, transparent reporting and evidence of gambling revenue that is directed to community benefit activities.
- Advocate to gaming and venue operators to provide Council with regular reports on their community contributions.

## **Partnerships: Work collaboratively with gambling stakeholders to achieve positive change**

- Develop relevant partnerships to establish a Brimbank Community Fund that distributes contributions made by local gaming venues, to fund local community projects.
- Actively work together with relevant stakeholders on gambling matters that impact on the local community.
- Collaborate with other local governments, VLGA and MAV on gambling related networks, initiatives and issues.
- Work with the Gambling Industry to increase understanding on key local gambling issues.
- Collaborate with key stakeholders to identify and develop opportunities to provide enhanced social, cultural and recreational opportunities within Brimbank.

# Key Actions continued...

## **Planning: Undertake consultation and integrated planning to contribute to effective representation and governance**

- Ensure the Brimbank Planning Scheme reflects Council policy and changes related to government legislation on gambling.
- Require gambling applications to demonstrate a net social and economic benefit for the community.
- Keep up to date with gambling research, legislation, community expectations and other related gambling matters.
- Participate in relevant research initiatives, particularly those that contribute to our understanding of culturally and linguistically diverse communities and gambling.
- Integrate the Gambling Policy position into all key Council policies, plans and strategies.

## **Community Strengthening: Improve the Health and Wellbeing of the Brimbank Community**

- Promote opportunities for the community to participate in recreational, cultural and participatory activities to encourage a balance of lifestyle choices.
- Support community organisations and groups seeking grants and sponsorship.
- Support problem gambling community education and intervention initiatives.
- Support the development of infrastructure and capacity for a broad range of interests and recreational opportunities for all community members to improve social connectedness.
- Communicate information through the media and Council's newsletter on pertinent issues related to gambling, including Council's Gambling Policy.



# **Action Plan 2006-2009**

# 1. Advocacy

To effectively advocate on behalf of the community on gambling issues

	Key Actions	Measure	Year
1.1	Advocate to the State Government that DVC Grant Funds are distributed in direct proportion to the municipalities from which they are obtained.	Councillor and Officer participation in relevant MAV, VLGA , Western Region and State Government forums and activities. Activity will include: <ul style="list-style-type: none"> <li>Council participation in Local Government Working Group on Gambling (LGWGG) forums and submission development.</li> </ul>	Each Year As opportunities arise
		Submissions, meetings and media releases. Activity will include: <ul style="list-style-type: none"> <li>Advocacy to relevant Ministers and State Members of Parliament.</li> </ul>	Each Year
1.2	Make applications to DVC Grant Funds for substantial funding for development and expansion of social, cultural and recreational infrastructure.	Report to Council annually on funding applications and their outcomes.	Annually
1.3	In partnership with relevant key stakeholders, advocate for increased funding from grants for gambling support services to the Brimbank community.	Media releases, relevant submissions, conferences and meetings, support for funding or advocacy submissions. Activity will include: <ul style="list-style-type: none"> <li>Advocacy to relevant Ministers and State Members of Parliament.</li> </ul>	On-going
1.4	Advocate for changes to gambling regulations in line with Council's policy commitments and community expectations.	Media releases, advocated in relevant submissions, applications and meetings. Activity will include: <ul style="list-style-type: none"> <li>Advocacy of issues through participation and/or submissions in all relevant gambling regulation reviews and forums.</li> <li>Review of Gambling Policy and Action Plan.</li> </ul>	Each Year  Year 3

# 1. Advocacy continued...

	<b>Key Actions</b>	<b>Measure</b>	<b>Year</b>
1.5	Actively participate in State Government and other relevant gambling related public processes, reviews and forums, as an advocate for the Brimbank community.	Participation in consultations, forums, working groups, committees, policy reviews and legislative reviews. Activity will include: <ul style="list-style-type: none"> <li>• Council participation in all relevant processes, reviews and forums.</li> <li>• Council submissions to discussion, consultative or review change proposals.</li> </ul>	As opportunities arise
1.6	Advocate for changes to Community Benefit Reports that will provide more extensive, transparent reporting and evidence of gambling revenue that is directed to community benefit activities.	Meetings, forums, submissions and media releases. Activity will include: <ul style="list-style-type: none"> <li>• Development of revised Community Benefit report template for advocacy purposes.</li> </ul>	Each Year  Year 1
1.7	Advocate to gaming and venue operators to provide Council with regular reports on their community contributions.	Advocacy actions and operator contributions reported to Council through annual gambling update.	Ongoing  Report annually

## 2. Partnerships

Work collaboratively with gambling stakeholders to achieve positive change

	Key Actions	Measure	Year
2.1	Develop relevant partnerships to establish a Brimbank Community Fund that distributes contributions made by local gaming venues, to fund local community projects.	Feasibility assessed including sustainability and legal requirements.	Year 1
		Fund structure and governance arrangements determined.	Year 1
		Forum held.	Year 1
		Partnerships with key groups established.	Years 1 & 2
		Fund established.	Year 2
2.2	Actively work together with relevant stakeholders on gambling matters that impact on the local community.	<p>Participation in relevant forums, networks, conferences and meetings. Activity will include:</p> <ul style="list-style-type: none"> <li>Engagement with stakeholders to identify and collect information and evidence that relates to local gambling issues, for inclusion in an annual gambling update.</li> <li>Encouraging broad participation of all stakeholders in relevant forums and activities.</li> </ul>	Ongoing
2.3	Collaborate with other local governments, VLGA and MAV on gambling related networks, initiatives and issues.	<p>Participation in relevant forums and projects. Activity will include:</p> <ul style="list-style-type: none"> <li>Council engagement in relevant MAV and VLGA initiatives.</li> <li>Council attendance at LGWGG.</li> </ul>	On-going
2.4	Work with the Gambling Industry to increase understanding on key local gambling issues.	<p>Participation in relevant networks, forums and projects. Activity will include:</p> <ul style="list-style-type: none"> <li>Liaison on specific planning matters.</li> <li>Ongoing liaison and work with venue operators and industry representatives.</li> </ul>	Each year
2.5	Collaborate with key stakeholders to identify and develop opportunities to provide enhanced social, cultural and recreational opportunities within Brimbank.	Opportunities and initiatives identified through development of next Municipal Public Health Plan, Developing Social Capital of Brimbank Project, Activity Centre development and other relevant activities and forums.	Year 1r

### 3. Planning

Undertake consultation and integrated planning to contribute to effective representation and governance

	Key Actions	Measure	Year
3.1	Ensure the Brimbank Planning Scheme reflects Council policy and changes related to government legislation on gambling.	Planning Scheme reflects Council policy and government legislation. Activity will include: <ul style="list-style-type: none"> <li>• Council Policy position reflected in MSS.</li> <li>• MSS and planning amendments prepared accordingly.</li> </ul>	Year 1 As required.
3.2	Require gambling applications to demonstrate a net social and economic benefit for the community.	Evidence assessed, decisions made accordingly. Activity will include: <ul style="list-style-type: none"> <li>• Social and Economic Impact Assessments are submitted with gambling applications.</li> </ul>	As applications are made
3.3	Keep up to date with gambling research, legislation, community expectations and other related gambling matters.	Engagement and participation in relevant projects and activities. Activity will include: <ul style="list-style-type: none"> <li>• Annual gambling updates prepared and reported to Council.</li> <li>• Community consultation as required.</li> <li>• Monitor Government policy and legislative change.</li> </ul>	On-going Annually On-going
3.4	Participate in relevant research initiatives, particularly those that contribute to our understanding of culturally and linguistically diverse communities and gambling.	Participate in relevant initiatives. Activity will include: <ul style="list-style-type: none"> <li>• Monitoring and review of gambling research.</li> <li>• Research activities reported in annual gambling update.</li> <li>• Supporting local organisations and groups to seek and secure funding to undertake local research initiatives.</li> </ul>	On-going
3.5	Integrate the Gambling Policy position into all key Council policies, plans and strategies.	Gambling Policy reflected in Council policies, plans and strategies including the Municipal Public Health Plan, Leases and Licences Policies and Planning Scheme.	Years 1 & 2

## 4. Community Strengthening

### Improve the Health and Wellbeing of the Brimbank Community

	Key Actions	Measure	Year
4.1	Promote opportunities for the community to participate in recreational, cultural and participatory activities to encourage a balance of lifestyle choices.	<p>A range of opportunities promoted. Activity will include:</p> <ul style="list-style-type: none"> <li>• Activities reported through Council newsletter and local media.</li> <li>• Ongoing implementation of key Council plans and strategies including Brimbank Youth Action Plan, Volunteer Action Plan and Ageing Well Strategy.</li> <li>• Council's Community Grants Program supports development of relevant initiatives through community based organisations, groups and clubs.</li> </ul>	On-going
4.2	Support community organisations and groups seeking grants and sponsorship.	<p>A range of supports in place including:</p> <ul style="list-style-type: none"> <li>• Council's Community Grants Program.</li> <li>• Distribution of information to community organisations and groups relating to funding and sponsorship opportunities.</li> <li>• Relevant information sharing and provision of training opportunities.</li> <li>• Preparation of letters of support for community organisations and groups seeking funding.</li> </ul>	On-going
4.3	Support problem gambling community education and intervention initiatives.	<p>Participation in relevant forums and meetings. Activity will include:</p> <ul style="list-style-type: none"> <li>• Engagement in relevant projects and activities.</li> <li>• Activities to be reported in annual gambling update.</li> </ul>	On-going Annually

## 4. Community Strengthening continued...

<p><b>4.4</b></p>	<p>Support the development of infrastructure and capacity for a broad range of interests and recreational opportunities for all community members to improve social connectedness.</p>	<p>A range of opportunities identified and progressed each year. Activity will also include:</p> <ul style="list-style-type: none"> <li>• Ongoing implementation of key Council plans and strategies including Brimbank Youth Action Plan, Brimbank Cultural Plan and Ageing Well Strategy.</li> <li>• Council's Community Grants Program supports inclusive, capacity increasing activities of community organisations, groups and clubs.</li> <li>• Support development of Brimbank Neighbourhood Houses and Community Centres.</li> <li>• Implementation of Council's Capital Works program.</li> </ul>	<p>Each year</p>
<p><b>4.5</b></p>	<p>Communicate information on pertinent issues related to gambling, including Council's Gambling Policy.</p>	<p>Regular communication disseminated. Activity will include:</p> <ul style="list-style-type: none"> <li>• Production of Gambling Policy and Action Plan Summary that incorporates translated information.</li> <li>• Mail out of revised Gambling Policy and Action Plan to all stakeholders including Gambling Review contributors.</li> <li>• Relevant Media releases.</li> <li>• Gambling Policy and Action Plan, and Summary Version, available on website and through Customer Service Centres.</li> <li>• Annual reports on Gambling Action Plan outcomes.</li> <li>• Work with key organisations and groups to improve communication on gambling related issues to culturally and linguistically diverse community members.</li> </ul>	<p>Year 1</p> <p>On-going Year 1</p> <p>Annually Year 1 &amp; 2</p>

## Abbreviations

DVC	Department for Victorian Communities
EGMs	Electronic Gaming Machines
MAV	Municipal Association of Victoria
MSS	Municipal Strategic Statement
OGR	Office of Gambling Regulation
LGWGG	Local Government Working Group on Gambling
VCGA	Victorian Casino and Gaming Authority
VCGR	Victorian Commission for Gambling Regulation
VLGA	Victorian Local Government Association

## Glossary

**Electronic Gaming Machines (EGMs):** Machines used for gaming purposes. EGM's are commonly referred to as 'poker machines' or 'pokies'.

**Gambling:** Is the act of staking money on the outcome of uncertain events and usually includes sports betting, racing and gaming.

**Gaming:** Generally refers to all legal forms of gambling other than racing and sports betting.

**Responsible Gambling:** Activity that supports people to gamble within their means and without adversely affecting their own, their family's or the community's health and wellbeing.

**Stakeholders:** Local Government representative organisations and groups, other Local Governments, residents, community members, gaming operators (TABCORP and Tattersall's), venue operators, community organisations and groups, State Government bodies, departments and representatives.

## Appendix 1: Types of Gambling in Victoria

Form of Gambling	Provider	Availability
<b>Racing</b> (gallops, harness and greyhounds)	Bookmaker  TABCORP	<ul style="list-style-type: none"> <li>At race meetings – betting ring; and</li> <li>Via telephone during race meetings</li> <li>Via totalisator at race meetings</li> <li>Via totalisator at authorised outlets – agencies, hotels, gaming venues; and</li> <li>Via telephone</li> </ul>
<b>EGMs</b> (30,000 incl. 2,500 at Crown Casino)	TABCORP  Tattersall's Crown Limited TT Line	<ul style="list-style-type: none"> <li>Gaming venues (licensed hotels and clubs)</li> <li>Gaming venues (licensed hotels and clubs)</li> <li>Melbourne Casino</li> <li>On board the Spirit of Tasmania</li> </ul>
<b>Casino Table Games</b> (Licensed to provide 350 tables – 20 different types of table games approved)	Crown Limited	<ul style="list-style-type: none"> <li>Melbourne Casino</li> </ul>
<b>Lotteries</b> (Tattslotto, Ozlotto, Wednesday Tattslotto, Powerball, Super 66, Tatts 2, Tatts Keno, Instant Tatts, Soccer Pools)	Tattersall's	<ul style="list-style-type: none"> <li>Accredited representatives throughout Victoria (newsagencies and other outlets)</li> </ul>
<b>Footy Tipping</b>	(Tipstar) Footy Consortium Pty Ltd	<ul style="list-style-type: none"> <li>Accredited representatives throughout Victoria (newsagencies and other outlets)</li> </ul>
<b>Club Keno</b>	Tattersall's  TABCORP	<ul style="list-style-type: none"> <li>Participating gaming venues throughout Victoria</li> <li>Participating gaming venues throughout Victoria</li> </ul>
<b>Minor Gaming</b> (raffles, bingo, lucky envelopes and trade promotion lotteries)	Charitable and community organisations; Trade or business	<ul style="list-style-type: none"> <li>Various (eg. Street sales and mail order for raffles, hotels for lucky envelopes, venues operated by charitable and community organisations for bingo);</li> <li>Bingo centres; and</li> <li>Trade promotions are generally run through point of sale, telephone or mail entry</li> </ul>
<b>Sports Betting</b>	Bookmaker  TABCORP	<ul style="list-style-type: none"> <li>At race meetings – betting ring; and</li> <li>Via telephone during race meetings</li> <li>Via National sportsbet outlets; and</li> <li>Via telephone</li> </ul>

Source: Office of Gambling Regulation

## Appendix 2: EGMs and Gaming Venues in Brimbank

Brimbank has 953 EGMs in various locations throughout the municipality. Tattersall's has slightly more EGMs, with 519 in eight venues, while TABCORP has 434 EGMs in seven venues. 60% of EGMs in Brimbank are located in the lowest socio-economic areas. Furthermore, 61% of these are located in hotels.

Venue	Address	Operator	No. EGMs	Venue Type
Deer Park Club	780 Ballarat Road, Deer Park	Tattersall's	68	Club
Deer Park Hotel	760 Ballarat Road, Deer Park	TABCORP	100	Hotel
Derrimut Hotel	132 Durham Road, Sunshine	TABCORP	55	Hotel
Glengala Hotel	214 Glengala Road, Ardeer	Tattersall's	60	Hotel
* Green Gully Soccer Club	Green Gully Reserve, Lot 2 Green Gully Rd, Keilor Downs	TABCORP	70	Club
Italo Australian Sporting Club	128-152 Furlong Road, North Sunshine	Tattersall's	38	Club
Kealba Hotel	Cnr Sunshine Road & Main Road East, Kealba	TABCORP	86	Hotel
Keilor Hotel	670 Old Calder Highway, Keilor	Tattersall's	50	Hotel
St Albans Hotel	5 McKechnie Street, St Albans	Tattersall's	50	Hotel
* St Albans Sports Club	Kings Park Reserve, Gillespie Rd, St Albans	TABCORP	30	Club
Sunshine City Club	24 Talmage Street, Sunshine	TABCORP	23	Club
Sunshine RSL	99 Dickson Street, Sunshine	Tattersall's	60	Club
Taylors Lakes Family Hotel	Lot 1357 Keilor-Melton Road, Taylors Lakes	Tattersall's	105	Hotel
Watergardens Hotel	431 Kings Road, Taylors Lakes	TABCORP	70	Hotel
Westend Market Hotel	47 McIntyre Road, Sunshine	Tattersall's	88	Hotel

Source: VCGR website

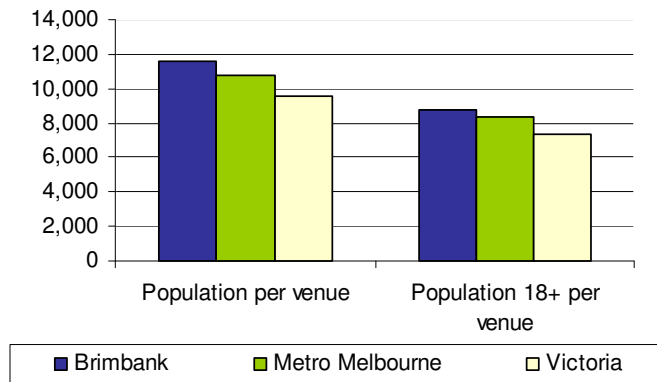
\* Denotes facilities located on Council owned property.

# Appendix 3: Electronic Gaming Machine Expenditure

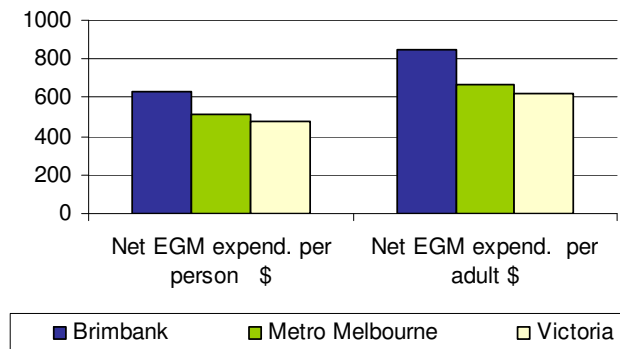
Brimbank has a substantially higher gaming expenditure per adult (\$843) for the year 2004-2005 than for the metropolitan area (\$665) or for the Victoria as a whole (\$618). Only four other metropolitan Councils had a higher gaming expenditure per adult for the same period: Monash - \$900; Greater Dandenong - \$1,042 and Maribyrnong - \$1,147. The figure for the City of Melbourne, which includes Crown Casino was \$1,191.

## Comparative Expenditure Data in Brimbank 2004-2005

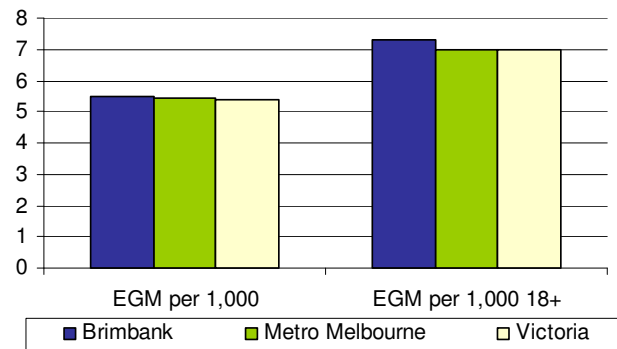
Population per venue



Net EGM expenditure



EGMs per 1,000 population



Source: VCGR website

## Historical EGM Expenditure Data in Brimbank 1992-2006

The total EGM expenditure in the City of Brimbank for the financial year (2005-2006) was over \$115 million, double the \$52 million dollar figure at the time of the 1999 Gaming Policy and a 4.04% increase from the 2004-2005 financial year. Expenditure on gaming within Brimbank rose each year between 1992 and 2002 and fell along with the Melbourne average after the introduction of smoking bans. Brimbank was ranked second relative to all state municipalities for gaming losses in 2005-2006. The following table shows annual expenditure on EGMs in Brimbank:

Financial Year	Total Brimbank EGM Expenditure	% Growth in Brimbank Expenditure from Previous Financial Year	% Expenditure Growth for Victoria from Previous Year
1992-1993	8,181,417.00	-	-
1993-1994	24,558,897.00	200.18 %	168.08%
1994-1995	34,128,302.00	38.97 %	39.64%
1995-1996	43,236,718.00	26.69 %	30.66%
1996-1997	51,286,585.85	18.62 %	16.95%
1997-1998	61,133,973.50	19.20 %	14.63%
1998-1999	75,601,792.00	23.67 %	17.05%
1999-2000	86,486,583.52	14.40 %	11.07%
2000-2001	98,653,062.00	14.06 %	9 %
2001-2002	111,172,338.77	12.69 %	8.3 %
2002-2003	104,669,952.57	-0.05 %	-8.9 %
2003-2004	104,419,134.16	-0.23 %	-1.85 %
2004-2005	110,946,499.89	6.25 %	4.4 %
2005-2006	115,621,938.30	4.04 %	3.21 %

Source: VCGA



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